

Temple Quarter Risk Register

Negative Risks that offer a threat to Temple Quarter programme and its Aims (Aim - Reduce Level of Risk)

Ref	Risk Description	Key Causes	Key Consequence	Status Open / Closed	Strategic Theme	Risk Category	Risk Owner	Key Mitigations	Direction of travel	Current Risk Level			Monetary Impact of Risk £k	Risk Tolerance		
										Likelihood	Impact	Risk Rating		Likelihood	Impact	Risk Rating
	Planning applications determined in advance of masterplan.	Developers want to progress sites quickly, particularly in St. Philip's Marsh, and we are aware of a number of submissions or sites being looked at by developers with the view to submitting planning applications in the near future.	Developments are determined without consideration of the emerging masterplan, so limiting the likelihood of them according with the principles and ambitions of the partnership.	Open		Project management/reputation	JDT	Work towards getting the Masterplan completed as soon as possible. Liaise with internal BCC departments, including planning to keep them updated on progress and key requirements of the masterplan. Maintain an open and honest dialogue with the developers and encourage them to wait until the masterplan is completed.	Improving	1	3	3	1	3	3	Sep-23
	Negative public perception of proposals in the paper	Lack of public understanding of proposals	Programme becomes less popular in eyes of the public, media and key stakeholders	Open		Reputation	JDT	Proactive, positive briefings with key stakeholders, members and media. Explain proposals clearly in terms of who, what, why	Improving	1	1	1	1	1	1	Sep-23
	Proposals for change not aligned with updated Local Plan	Planning policy in the process of being updated	Proposals for change not in alignment with Local Plan and thus carry limited weight in planning decision making	Open		Reputation	JDT	Liaise closely with Strategic planning team at BCC during preparation of proposals and masterplan. Ensure aligned with Local Plan review.	Static	2	3	6	2	3	6	Sep-23
	Identified infrastructure is not delivered, such as flood infrastructure.	Lack of funding to deliver necessary infrastructure. Also, new developments may not contribute to infrastructure if there is not a mechanism in place to secure it or developments are not viable.	Key infrastructure needed to deliver the programme, especially in relation to flood infrastructure in St. Philip's Marsh.	Open		Reputation/project management	JDT	Along with the Bristol Avon Flood Strategy, look at mechanisms to secure developer contributions towards new infrastructure. Monitor planning applications coming forward in the area and their contribution to infrastructure. If infrastructure cannot be delivered due to viability, consider other funding sources which can support delivery.	Static	2	3	6	2	3	6	Sep-23
	Joint Delivery Company is not established	Not endorsed by Cabinet	Risk to comprehensive regeneration and delivery of world-class placemaking	Open		Reputation/project management	JDT	Proactive, positive briefings with key decision makers in Bristol and the region. Explain proposals clearly in terms of who, what, why	Improving	1	3	3	1	3	3	Sep-23
	JDC not adequately resourced	Not enough funding to effectively staff the JDC	Risk to comprehensive regeneration and delivery of world-class placemaking	Open		Project management	JDT	Funding in place from WECA grant. Seek further funding to continue project at pace	Improving	2	3	6	2	3	6	Sep-23
	Phase 1 infrastructure costs exceed budgets	Design proposals under development and subject to change; material costs may increase due to inflation	Costs exceed current budgets, requiring value engineering, descoping, or risking delivery	Open		Project management	JDT	Monitor processes for project estimating through design development and monitoring of market trends and inflationary indices	Improving	2	3	6	1	3	3	Sep-23
	Consents not secured for infrastructure works	Railway, planning and environmental consents required to deliver infrastructure projects	Projects cannot be delivered without securing necessary consents	Open		Project management	JDT	Produce consenting strategy, undertake wide stakeholder engagement	Improving	2	3	6	1	3	3	Sep-23